

Company Registration Number: 07736246 (England & Wales)

The Passmores Co-Operative Learning Community

(A company limited by guarantee)

Annual report and financial statements

For the year ended 31 August 2025

The Passmores Co-Operative Learning Community
(A company limited by guarantee)

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The Passmores Co-Operative Learning Community
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Reference and administrative details

Members	Michael Hardware Karen Spencer John Phillips Frank Woods Paulette Burrell
Trustees	Paul Adams Vic Goddard, CEO and Accounting Officer Neil Lawson Deanne Morgan Carmelle Hartgrove (appointed 3 February 2025) Robert Pegram (appointed 1 February 2025) Rory Davies Jacqueline Castle (appointed 20 October 2025)
Company registered number	07736246
Company name	The Passmores Co-Operative Learning Community
Principal and registered office	Passmores Academy Tracyes Road Harlow Essex CM18 6JH
Chief executive officer	Vic Goddard
Senior management team	Vic Goddard, CEO and Co-Principal of Passmores Academy Scott Alderson, CFO Emma Bloomfield, Executive Primary Head
Independent auditors	Kreston Reeves Audit LLP Statutory Auditor Maritime Place Quayside Chatham Maritime Chatham Kent ME4 4QZ
Bankers	Lloyds Bank Plc Harlow Essex CM20 1LD
Solicitors	Stone King Boundary House 91 Charterhouse Street London EC1M 6HR

The Passmores Co-Operative Learning Community

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Trustees' report

For the year ended 31 August 2025

The Trustees present their annual report together with the financial statements and auditor's report of the charitable company for the year from 1 September 2024 to 31 August 2025. The annual report serves the purposes of both a Trustees' report and a Directors' report under company law.

The Trustees confirm that the annual report and financial statements of the Trust comply with the current statutory requirements, the requirements of the Trust's governing document, and the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities."

Passmores Co-operative Learning Community (PCLC) was formed in 2013 in response to requests from local schools and the Department for Education to reposition Passmores Academy Trust so it could sponsor additional schools. From the outset, PCLC has focused on working in partnership with its family of schools to provide an excellent educational journey throughout each student's time in school.

Both Purford Green Primary School and Potter Street Primary School converted to academy status under the Academies Act 2010, with all operations, assets and liabilities transferred to The Passmores Co-operative Learning Community; together with Passmores Academy, they formed a Multi-Academy Trust. On 1 September 2018, The Downs Primary School and Nursery (previously LA-maintained) converted to an academy and joined the Trust.

Passmores Academy has a published admission number (PAN) of 240, while Purford Green and Potter Street each have a PAN of 30 students, and The Downs and Pear Tree Mead each have a PAN of 60 students. These four primary schools are named in the admissions policy of Passmores Academy, and students on roll at the application date are offered a place before distance calculations are applied.

The PCLC schools aspire to build a reputation for delivering high-quality education across sectors, demonstrating since 2013 that working in diverse contexts is an opportunity rather than a constraint.

In the academic year 2023/24, Passmores Academy was awarded an overall "Good" rating by Ofsted. Purford Green Primary was upgraded from "Requires Improvement" to "Good" in 2015 and maintained that grade in 2018/19. In 2015, Potter Street Academy climbed two grades (exiting "Special Measures") and achieved "Good" in 2018/19, for the first time. The Downs Primary School and Nursery received its second Ofsted inspection after joining the Trust in May 2025 and was rated Good in all areas inspected, moving them out of the requires improvement inspection that they received in January 2023.

On 1 January 2024, Pear Tree Mead Academy joined the Trust after operating independently since 2013. Pear Tree Mead received a "Good" rating in its February 2023 Ofsted inspection.

On 1 February 2025, Stewards Academy officially joined the Trust. Stewards had been approved by the Regional Schools Commissioner to transfer into the Trust, and was inspected by Ofsted in May 2024, receiving a "Requires Improvement" judgement. The inspection report noted that "the school makes effective use of support from a local trust. This is beginning to improve the quality of education for pupils." We believe that Stewards Academy's inclusion will not only support improvement at Stewards itself but also strengthen educational outcomes across our entire Trust.

Structure, governance and management

a. Constitution

The Academy Trust is a company limited by guarantee and an exempt charity. The charitable company's Memorandum and Articles of Association are the primary governing documents of the Academy Trust. The Trustees of the Passmores Co-operative Learning Community are also the directors of the charitable company for the purposes of company law. The Charitable Company is known as The Passmores Co-operative Learning Community.

Details of the Trustees who served during the year, and to the date these accounts are approved are included in the Reference and administrative details on page 1.

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Trustees' report (continued)
For the year ended 31 August 2025

Structure, governance and management (continued)

b. Members' liability

Each member of the Charitable Company undertakes to contribute to the assets of the Charitable Company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a member.

c. Trustees' indemnities

Trustees benefit from indemnity insurance to cover the liability of the Trustees which by virtue of any rule of law would otherwise attach to them in respect of any negligence, default or breach of trust or breach of duty of which they may be guilty in relation to The Passmores Co-operative Learning Community. The insurance provides cover up to £5,000,000 on any one claim. The cost of this insurance is included in the total insurance cost for the Trust.

d. Method of recruitment and appointment or election of Trustees

The Trust's Articles of Association state that the minimum number of trustees is three. Currently, no maximum number has been imposed.

Trustees can be appointed under the following conditions:

- The Members may appoint up to six trustees by ordinary resolution.
- Up to three academy trustees may be appointed or elected in accordance with any policy decided by the Trustees.
- The Trustees may appoint up to three individuals from any of PCLC's local governing bodies as an academy trustee. This is subject to the condition that principals / headteachers must not be appointed as trustees if the Chief Executive Officer is not appointed as a trustee.
- Additional trustees can be co-opted onto the Trust Board. A 'Co-opted Trustee' means a person who is appointed by trustees who had not been co-opted onto the Trust Board themselves.
- The Trust has made provision to have at least two parent governors on each of its local governing bodies. If no parents are appointed to the local governing bodies, the Trustees may appoint a minimum of two parent trustees.

To comply with the requirement that not more than one third of the Trust Board can be employees of the Trust, the Chief Executive Officer is the only employee to have been appointed as a trustee.

e. Policies adopted for the induction and training of Trustees

An induction checklist is completed for all new local governors and trustees. The induction process is reviewed annually.

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Trustees' report (continued)
For the year ended 31 August 2025

Structure, governance and management (continued)

f. Organisational structure

The management structure consists of five levels: the Members, the Board of Trustees, Local Governing Bodies (LGBs), the Executive Team, and senior leadership teams within each academy. In addition, the Finance, Audit & Risk Committee and Remuneration Committee operate as sub-committees of the Trust Board. Responsibilities are delegated in line with PCLC's Scheme of Delegation to enable decision making to occur at all levels of the management structure. In addition to the Scheme of Delegation, the Members and Trustees work within the regulations set out in the Trust's Articles of Association and the sub-committees and LGBs refer to their Terms of Reference to ensure they are working within their remit and are clear about their role and responsibilities.

The Members meet at least once a year at the PCLC Annual General Meeting which takes place mid-academic year. The Members hold the Trustees to account, to ensure they are working to fulfil the Objects of the Trust. The Members also appoint the independent external auditors.

The Trustees provide strategic leadership and accountability across the Trust. They are responsible for setting PCLC's vision and ethos and for overseeing the financial performance of the Trust, making sure its money is well spent. The Trustees approve trust-wide policies, monitor and manage risks, and appoint executive members of staff, academy headteachers and cross-trust staff. They also hold the CEO and local governing bodies to account for the educational performance of the Trust's academies.

Responsibilities which include monitoring the educational standards of individual academies, holding PCLC academies' headteachers to account and ensuring effective safeguarding measures are in place are devolved to the local governing bodies. The Finance, Audit & Risk Committee's role involves scrutiny of financial control systems and the Trust's budget. The committee members make recommendations to the Trust Board as appropriate. The Remuneration Committee ensures that all executive pay determinations act in accordance with PCLC's pay policies, and procedures follow a robust evidence-based process, so that remuneration is a reasonable and defensible reflection of the individual's role and responsibilities. There are links between the Trust Board, LGBs, Finance, Audit & Risk Committee and Remuneration Committee to ensure delegated functions are carried out effectively.

The CEO, Trust central teams and the Academies senior leadership teams for each PCLC academy are responsible for implementing policies approved by the Trustees, Local Governors and Finance, Audit & Risk Committee members, and for the day- to-day running of the Trust and its academies. This includes authorisation of spending within agreed budgets and the appointment of academy staff. Appointment boards for posts in the Executive Team, academy headteachers must always contain at least one Trustee.

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Trustees' report (continued)
For the year ended 31 August 2025

Structure, governance and management (continued)

g. Arrangements for setting pay and remuneration of key management personnel

The pay of key management personnel employed by the Trust is set in line with the PCLC's pay policy, which is reviewed annually by the Trust Board. Pay and remuneration is decided by a variety of contributory factors, such as the Academy group size, ISR, the pay scales for each role and the level of experience of each staff member. In addition, pay levels may be affected by nationally agreed pay awards and the ability to recruit and retain in post. The Remuneration Committee has delegated responsibility for the scrutiny of these factors.

PCLC welcomes applications for employment from all prospective employees regardless of disabilities. PCLC is committed to developing practices that not only meet the requirements of equalities legislation but which actively promote equality of opportunity and maximise the abilities, skills, and experience of all employees.

This includes ensuring that employees are managed in an inclusive way, taking into account individual differences and giving employees the confidence to disclose a disability should they so wish. If an employee discloses that they have a disability, we will engage in a discussion with them to determine what they need to be successful in their role and seek to make reasonable adjustments to facilitate this. These could include training, specialist technology or equipment, for example. In deciding what is reasonable, the practicalities and resources available to PCLC should be taken into account.

h. Trade union facility time

Relevant union officials

Number of employees who were relevant union officials during the year	5
Full-time equivalent employee number	5

Percentage of time spent on facility time

Percentage of time	Number of employees
0%	5
1%-50%	-
51%-99%	-
100%	-

Percentage of pay bill spent on facility time **£**

Total cost of facility time	-
Total pay bill	17,468,530
Percentage of total pay bill spent on facility time	- %

Paid trade union activities

Time spent on paid trade union activities as a percentage of total paid facility time hours	- %
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Trustees' report (continued)
For the year ended 31 August 2025

Structure, governance and management (continued)

i. Engagement with employees (including disabled persons)

In line with the Companies (Miscellaneous Reporting) Regulations 2018, and recognising our responsibilities as a large employer, the Trustees present the following statement of how we have engaged with our staff over the reporting year and sought to embed inclusive practice throughout the Trust.

- We have maintained regular communication with all staff via newsletters, Trust-wide briefings and email updates, ensuring staff are informed about issues that affect them (e.g. policy changes, performance, finances).
- In key decisions (for example, changes to working practices, restructuring, health & well-being initiatives), we actively sought the views of staff and considered these inputs before finalising proposals.
- We strive to ensure all staff have a common understanding of the factors influencing the Trust's performance — financial, operational, educational — through training, briefings, and shared leadership sessions.
- Our recruitment policy emphasises equal opportunity for disabled applicants, ensuring reasonable adjustments are offered throughout the selection process.
- For employees who become disabled, we provide support (reasonable adjustments, phased returns, specialist equipment) to facilitate retention and enable them to continue contributing.

j. Engagement with suppliers, customers and others in a business relationship with the Academy Trust

As a charitable company meeting the thresholds under the Companies (Miscellaneous Reporting) Regulations 2018, the Trustees have given regard to the need to foster the Trust's relationships with suppliers, customers and other stakeholder groups. This statement summarises what we have done over the year and the effect of that regard on our decisions.

- We maintain an open, competitive procurement process and engage early with potential suppliers to ensure mutual understanding of expectations (delivery, compliance, value for money, ethical standards). We conduct regular reviews and feedback sessions with our key suppliers to ensure they remain aligned with our aims and quality standards
- We actively engage with funders and grant providers through regular reporting, site visits, and joint review meetings to ensure transparency, align expectations, and nurture trust. Where funders propose changes, we consult internally to assess how they will impact delivery before accepting amendments.
- We seek regular feedback from pupils, parents, and community partners—through surveys, forums and working groups—to understand needs and concerns. Insights from these engagements inform decisions (e.g. curriculum enhancements, support services, facility improvements). We aim for open communication and responsiveness to questions or complaints from parents and the community.
- We have developed or maintained alliances with other schools, local authorities, charities, and community organisations. Through partnerships, we share best practice, coordinate on community support programmes, and leverage collective resources to benefit pupils and families.

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Trustees' report (continued)
For the year ended 31 August 2025

Objectives and activities

a. Objects and aims

The trust has two charitable objects;

1. To advance for the public benefit education in the United Kingdom, in particular but without prejudice to the generality of the foregoing, by establishing, maintaining, carrying on, managing and developing schools offering a broad and balanced curriculum ("the mainstream Academies") or educational institutions which are principally concerned with providing full-time or part-time education for children of compulsory school age who, by reason of illness, exclusion from school or otherwise, may not for any period receive suitable education unless alternative provision is made for them ("the alternative provision Academies") or 16 to 19 Academies offering a curriculum appropriate to the needs of its students ("the 16 to 19 Academies") or schools specially organised to make special educational provision for pupils with Special Educational Needs ("the Special Academies").
2. To promote for the benefit of the inhabitants of the areas in which the Academies are situated the provision of facilities for recreation or other leisure time occupation of individuals who have need of such facilities by reason of their youth, age, infirmity or disablement, financial hardship or social and economic circumstances or for the public at large in the interests of social welfare and with the object of improving the condition of life of the said inhabitants.

At PCLC schools we aim to ensure:

- all young people are highly valued and expected to achieve their full potential no matter what their socioeconomic background;
- all young people will enjoy their learning and to understand that we all continue to learn throughout our lives;
- attain high outcomes and be helped to become confident individuals and responsible citizens whilst making excellent progress;
- all young people will benefit from an inclusive ethos, excellent teaching and a broad and balanced curriculum underpinned by strong leadership, in a local school; and
- all young people will be supported and encouraged to lead healthy and active lives, making sensible choices whilst respecting the views and attitudes of others.

Aspirations

The PCLC holds an ambitious vision for education. Its academies are committed to our core remit of providing an outstanding educational experience so that:

- all young people will enjoy their learning, attain high outcomes and be helped to become confident individuals and responsible citizens whilst making excellent progress in all respects;
- all young people will benefit from an inclusive ethos, excellent teaching and a broad and balanced curriculum underpinned by strong leadership, in a local school; and
- all young people will be supported and encouraged to lead healthy and active lives whilst gaining an understanding of the factors that can impact on their mental and physical health and what they can do to improve their own situation.

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Trustees' report (continued)
For the year ended 31 August 2025

Objectives and activities (continued)

The PCLC academies ensure that they contribute to school improvement in terms of raising the standards of attainment of vulnerable children and young people through:

- aspiring to be judged as good or outstanding using the Ofsted criteria;
- understanding the issues related to underperformance of different groups of children and implementing intervention strategies;
- sharing knowledge and expertise through the local partnership of schools as well as within the PCLC family of schools; and
- using tried and proven systems for effective intervention and support.

Each school continues to exist in its own right maintaining its own unique characteristics and individual identity. The PCLC schools will always be distinctive in their own right as each school needs to meet the needs of its local community and each community is different.

The PCLC expects each Headteacher and their team of leaders to ensure that the work of their school is of the highest standard allowing children and young people to have high aspirations.

Our philosophy is to keep things simple yet focused. Schools can make rapid progress by concentrating on the basics. For instance in the primary sector we have to make sure that teachers and support staff are trained to effectively teach reading, writing, spelling and mathematics systematically as well as knowing how best to assess in a rigorous manner every young person's progress.

Whilst each school retains and continues to develop its own ethos, there are a number of principles and practices which run throughout PCLC schools which, in essence, set us apart from other academy chains.

a. Leadership

We are a group of schools rooted in providing the best possible education for children and we are not motivated by 'making a profit'. We wish to widen the impact of our exceptional leaders by creating change within classrooms and schools to raise aspirations and achievement of our young people.

We recognise the requirement for each school to be led by its own leader. We recognise that each school cannot rely solely on that one leader to bring about sustainable change and increased success. No one Head alone can achieve this. The PCLC is set up so that Heads and their leadership teams can work with each other, share good practice and be a central part of a wider team aspiring for the best for our young people whichever PCLC school they attend.

b. Learning and Teaching

This is the most important aspect for all who work in the PCLC schools. Learning and teaching are the core purpose of our schools.

Our approach to teaching is to instill a sense of challenge, enjoyment and passion for learning that will equip our young people to achieve their potential and raise their expectations as to what they believe they can achieve. Teachers who do this have a passion for their subjects, make it interesting and lively and, very importantly, build positive relationships with their students. This must be our aspiration across all teachers across all PCLC schools.

Learning and teaching make the difference. We aim to deliver inspiring learning and support students to enable them to achieve their potential. This reminds us of the reasons for the existence of the PCLC and the criteria by which we are judged. It is focused, uncompromisingly, upon the needs of our young people.

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Trustees' report (continued) **For the year ended 31 August 2025**

Objectives and activities (continued)

We aspire for all PCLC schools to be high achieving. Our drive to ensure that our young people achieve at the highest level and that this is derived from the high quality of teaching and the importance placed by each school on learning, teaching, progress and achievement.

Our approach to learning is founded on key principles:

- Our unconditional positive regard ensures that every young person is highly valued and expected to achieve their potential;
- every young person has the right to be successful and has ability to achieve, no matter what their socioeconomic background;
- there is no limit to achievement – intelligence can be developed;
- each student must know what to do in order to improve and how to do it, high expectations on their own are not enough;
- consistency of experience is fundamental; each school has a team and consistency makes us greater than the sum of our parts; and
- employment opportunities in PCLC schools should allow all colleagues to inspire a love for learning; not simply process and record what we find.

b. Objectives, Strategies and activities

Leadership

To provide strong leadership through governance focused on student progress and day to day leadership that does not accept artificial limits set according to factors outside the control of our young people. Leadership must be developed in others across the PCLC to ensure that the partnership can sustain the growth that is already taking place.

Teaching

To ensure that all our young people are given the access to and experience of great teaching.

Growth Mindset

To ensure that all systems/structures are designed and used to help our young people have high aspirations for what they are able to achieve and to make good choices regarding developing positive relationships with their peers and the adults that strive to help them. It is important that failure is seen as the first step in learning and not as a negative experience.

Stakeholder Development

To ensure that our robust appraisal procedures are focused on developing the workforce to continually strive for self-improvement. Once individual development priorities are agreed we must deliver the opportunities for growth, for each person, based on their role within the organisation and the resources available.

Community Engagement

To ensure that the schools remain at the heart of the community it serves by engaging with local community leaders and developing an ethos of partnership for the improvement of Harlow both now and in the future.

c. Public benefit

The charitable company's aims are set out in this report. The Trustees have complied with their duty under section 4 of the Charities Act 2006 to have due regard to public benefit guidance published by the Charity Commission and the Trustees have paid due regard to this guidance in deciding what activities the charitable company should undertake.

The Passmores Co-Operative Learning Community

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Trustees' report (continued)

For the year ended 31 August 2025

Strategic report

Achievements and performance

a. Key performance indicators

The Trustees receive regular information at each Committee meeting to enable them to monitor the performance of the Trust compared to aims, strategies and financial budgets.

A key financial performance indicator is staffing costs as a percentage of total income (excluding capital income). For 2024/25 this was calculated at 75% (81% 23/24). The Board of Trustees are confident that staffing levels are closely monitored and work is being carried out to return to a more stable target of 80%.

The Finance and Audit Committee also monitor the following financial key performance indicators:

- Income per pupil including, General Annual Grant (GAG) income per pupil
- GAG income as a percentage of total income
- Teaching staff costs as a percentage of total income
- Teaching staff costs as a percentage of total staff costs
- Pupil to Teacher ratio
- Pupil to Adult ratio
- Cash as a percentage of total income
- Current assets to current liabilities ratio

b. Going concern

After conducting appropriate enquiries, the Board of Trustees has a reasonable expectation that the Trust has sufficient resources to continue its operations for the foreseeable future. However, careful management of budgets and reserves is essential due to uncertainties related to external factors, including but not limited to, unfunded salary increases, fluctuations in gas and electricity prices, and future government funding.

The Trustees acknowledge that the reduction in cash reserves is a concern. Nevertheless, this is being actively managed through rigorous cashflow monitoring and strategic financial planning.

The trustees have also announced to staff that a reorganisation across the Trust will be required to ensure the financial sustainability of the Trust. The Trustees are currently reviewing the structures of all schools, with any actions required being implemented for the start of the new academic year in September 2026.

Despite these uncertainties, the Trustees are satisfied that the Trust's forecasts indicate it will remain a going concern for the foreseeable future.

c. Promoting the success of the Company

The Trust's success is the driving factor behind all decisions made by the Board. Decision making processes are structured to enable Trustees to evaluate the merit of decisions and the likely consequences of its decisions over the short, medium and long term. The Board carefully considers the impact of decisions on the communities and environments in which they operate. Due consideration is paid to PCLC's stakeholders, including but not limited to our customers, suppliers, business partners, employees, students and parents.

In all its activities the Board requires that our employees and partners conduct business to the highest ethical and professional standards.

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Trustees' report (continued)
For the year ended 31 August 2025

Strategic report (continued)

Achievements and performance (continued)

d. Examinations

Primary

Key Stage 2 – Reading, Writing & Maths combined

% of pupils achieving the expected standard

School	2021-2022	2022-2023	2023-2024	2024-2025 ▼	Percentile rank
Purford Green Primary School	70%	64%	77%	72%	77th
Potter Street Academy		69%	81%	71%	73rd
Pear Tree Mead Academy	71%	70%	71%	61%	49th
The Downs Primary School and Nursery		44%	45%	50%	20th
Passmores Cooperative Learning Community (PCLC)	70%	62%	62%	61%	
National	56%	60%	61%	62%	

Key Stage 2 – Reading, Writing & Maths combined

% of pupils achieving the higher standard

School	2021-2022	2022-2023	2023-2024	2024-2025 ▼	Percentile rank
Purford Green Primary School	7%	7%	10%	17%	90th
Potter Street Academy		7%	0%	13%	90th
Pear Tree Mead Academy	12%	7%	11%	10%	67th
The Downs Primary School and Nursery		4%	0%	3%	33rd
Passmores Cooperative Learning Community (PCLC)	10%	6%	7%	9%	
National	7%	6%	6%		

Secondary

Key Measures	Passmores	Stewards
	2025 GCSE	
Progress 8	N/A	N/A
Attainment 8	34.43	39.08
Ebacc Entry (% of Pupils entering EBACC)	12.7%	52.6%
Pupil Destinations (2023/2024)	93%	96%
English and Maths Threshold 5+	21%	31%
English 4+	51%	67%
English 5+	34%	46%
Maths 4+	51%	58%
Maths 5+	27%	38%
Ebacc APS	2.77	3.42

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Trustees' report (continued)
For the year ended 31 August 2025

Strategic report (continued)

Achievements and performance (continued)

Financial review

a. Reserves policy

The purpose of the reserves policy for the PCLC is to ensure the stability of the academy's operations. Maintaining an appropriate level of financial reserves is considered essential in protecting the school from financial risk. The policy will be reviewed annually or sooner if warranted by internal or external events or changes. The trust board must approve all changes.

At 31 August 2025 the total funds comprised:

Unrestricted	£331,804
Restricted:	£0
Fixed asset funds	£50,748,688
GAG	£0
Pension reserve	£Nil

Unrestricted funds represent the Trust's free reserves and are for use on the general purposes of the Trust, at the discretion of the Trustees. The aim of the Trustees is to increase this reserve to meet future working capital requirements. The Trust aspires to having a reserve equivalent to 3% (£400,000) of revenue income however we currently have reserves of 1.3% (£331,804) we note that this is lower than the policy but is due to the increased costs.

b. Investment policy

The Trustees approved the Investment Policy in October 2024 and the objectives of this are;

- To provide a means by which the Trust can meet its commitments
- To ensure that sufficient sums are available at short or no notice to meet foreseeable requirements
- To earn an acceptable rate of return on surplus funds without undue risk
- To spread risk between differing types of investment and institutions.

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Trustees' report (continued)
For the year ended 31 August 2025

c. Principal risks and uncertainties

The Finance Audit & Risk Committee regularly reviews the Risk Register, which is maintained by key management personnel, risks with the highest level of threat are then discussed during Trustee meetings.

The Passmores Co-Operative Learning Community practices through its Board of Trustees, and the constituted subcommittees, risk management principles. Any major risks highlighted at any sub-committee are brought to the Board of Trustees with proposed mitigating actions and they continue to be reported until the risk is adequately mitigated.

The Trustees accept managed risk as an inevitable part of its operations but maintains an objective not to run unacceptable levels of risk in any area. The subjective nature of this process requires major risks to be resolved by the Trustees collectively, whilst more minor risks are dealt with by senior executive officers.

Risk: Financial Failure / Funding Shortfall

Mitigations:

- Finance Regulations and Academy Handbook
- Budgetary process and Monitoring
- Annual Accounts by external auditor and yearly supplementary work carried out on internal controls
- Finance and Audit Committee meet on a termly basis
- Review of budget and resources if changes in external or internal environment

Risk: Fall in Student Numbers

Mitigations:

- Regular monitoring of numbers on a termly basis
- Financial Planning
- Promoting and Advertising the Trusts schools

Risk: Expansion of the Trust

Mitigations:

- Detailed Due Diligence ahead of any schools joining
- Financial forecasting and planning
- Working closely with Academies/Schools under a SLA prior to transfer

Risk: Recruitment of Trustees and Local Governors

Mitigations:

- Engagement with Parents and the Local Community
- Promoting the roles available.

d. Results for the year

The SOFA shows that the trust has seen an increase in income compared to 2024, with the total income increasing from £26,053,145 in 2024 £36,036,909 to in 2025. Expenditure has increased from £19,064,407 in 2024 to £25,263,063 in 2025.

The Trust ended the financial year with an overall funds of £51,080,492, up from £41,871,646. This is mainly due the Transfer of Stewards Academy, where funds transferred into the Trust were £8,316,119.

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Trustees' report (continued)

For the year ended 31 August 2025

Fundraising

The Trust only fundraises for third party registered charities and this is usually in the form of non-uniform days, cake sales and lunch time or after school shows/events. The Trust does not work with any commercial participators or professional fundraiser to receive funds. Each school within the Trust does have an independently run Parent Teacher Association or Friend of Association that fundraises money for their individual school, this is from events such as, Christmas/Summer Fayres, selling snacks and drinks at other school events. The Trust has not received any fundraising complaints during the year and manages any funds raised to the standards required. No pressure is put on any parent/carer or student to donate and is completely voluntary.

Streamlined energy and carbon reporting

UK energy use and associated greenhouse gas emissions

Annual energy usage and associated annual greenhouse gas ("GHG") emissions are reported pursuant to the Companies (Directors' Report) and Limited Liability Partnerships (Energy and Carbon Report) Regulations 2018 ("the 2018 Regulations") that came into force 1 April 2019.

Organisational boundary

In accordance with the 2018 Regulations, the energy use and associated greenhouse gas emissions are for those assets owned or operated within the UK only as defined by the operational control boundary. This includes all four schools controlled during the reporting period and minibuses along with the mandatory inclusion of scope 3 business travel in employee-owned or hire vehicles (grey fleet).

Reporting period

The annual reporting period is 1st September to 31st August each year and the energy and carbon emissions are aligned to this period.

Quantification and reporting methodology

The 2019 UK Government Environmental Reporting Guidelines and the GHG Protocol Corporate Accounting and Reporting Standard (revised edition) were followed. The 2023 UK Government GHG Conversion Factors for Company Reporting were used in emission calculations. The report has been reviewed independently by Briar Consulting Engineers Limited.

The electricity and gas and consumption were compiled from invoice records. Mileage claims were used to calculate energy use and emissions associated with grey fleet and minibuses respectively. Biomass consumption was not reported this year as the boiler is no longer in use. On site renewable solar photovoltaic electricity is included within scope 1 and excludes exported energy. Generally gross calorific values were used except for grey fleet mileage energy calculations as per Government GHG Conversion Factors.

The associated emissions are divided into mandatory and voluntary emissions according to the 2018 Regulations, then further divided into the direct combustion of fuels and the operation of facilities (scope 1), indirect emissions from purchased electricity (scope 2) and further indirect emissions that occur because of Trust activities but occur from sources not owned or controlled by the organisation (scope 3).

The Passmores Co-Operative Learning Community
(A company limited by guarantee)

Trustees' report (continued)
For the year ended 31 August 2025

Streamlined energy and carbon reporting (continued)

Breakdown of energy consumption used to calculate emissions (kWh):

Energy type	2023/24	2024/25
Mandatory:		
Gas	1,931,552	2,774,173
Purchased electricity from the grid	1,047,444	1,493,922
Consumed electricity from on-site renewable sources ¹	12,513	25,992
Transport fuel	27,486	81,254
Total energy (mandatory)	3,018,995	4,375,341

Note: figures may not sum due to rounding

1: The inclusion of solar energy is now mandatory and has been integrated into the correct reporting framework

Breakdown of emissions associated with the reported energy use (tCO₂e):

Emission source	2023/24	2024/25
Mandatory:		
Scope 1		
Gas	353.3	507.6
Trust-owned vehicles (minibuses)	5.3	19.9
Scope 2		
Purchased electricity (location-based)	216.9	264.4
Consumed electricity from on-site renewable sources ¹	0.0	0.0
Scope 3		
Category 6: Business travel (grey fleet)	1.6	1.0
Total gross emissions (mandatory)	577.0	792.9

Note: figures may not sum due to rounding

1: The inclusion of solar energy is now mandatory and has been integrated into the correct reporting framework

Energy efficiency action during current reporting year

In the reporting period September 2024 – August 2025, the Trust has not taken any energy efficiency actions, however the Trust remains committed to reducing its carbon footprint and continues to look out for new energy saving and funding opportunities going forwards.

Intensity Ratio

Two intensity ratios are reported: emissions (tCO₂e) per pupil and per square meter of floor area. Emissions per pupil is the recommended ratio for the sector, ensuring consistency and comparability, with pupil numbers based on the Autumn 2024 Census. Emissions per square meter of floor area are reported to reflect the energy efficiency of the buildings, which are the primary source of emissions.

The Passmores Co-Operative Learning Community
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Trustees' report (continued)
For the year ended 31 August 2025

Streamlined energy and carbon reporting (continued)

Intensity ratios	2023/24	2024/25
<u>Mandatory emissions only:</u>		
Tonnes of CO ₂ e per pupil	0.238	0.236
Tonnes of CO ₂ e per square meter floor area	0.029	0.026

Plans for future periods

The PCLC will continue to work to improve the performance and achievement of its students in all aspects of school life. This will include continuing to make every effort to ensure all students enter higher education, further education, employment or training when they leave the school. The Trust will continue working to maintain its recruitment of students.

The PCLC will continue to work with partner schools to improve the literacy of its students in the local area, particularly those of primary age and those attending main feeder schools.

Disclosure of information to auditors

Insofar as the Trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware, and
- that Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

Auditors

The audit registration of Kreston Reeves LLP was transferred to Kreston Reeves Audit LLP on 6 October 2025. Kreston Reeves Audit LLP were formally appointed as auditor to the company on 6 October 2025.

The auditors, Kreston Reeves Audit LLP, have indicated their willingness to continue in office. The designated Trustees will propose a motion reappointing the auditors at a meeting of the Trustees.

The Trustees' report, incorporating a strategic report, was approved by order of the Board of Trustees, as the company directors, on 16/12/2025 and signed on its behalf by:



Neil Lawson 16 Dec 2025 13:58:31 GMT (UTC +0)

Neil Lawson
Chair of Trustees

The Passmores Co-Operative Learning Community (A company limited by guarantee)

Governance Statement

Scope of responsibility

As Trustees, we acknowledge we have overall responsibility for ensuring that The Passmores Co-Operative Learning Community has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

As Trustees, we have reviewed and taken account of the guidance in DfE's Governance Guide.

The Board of Trustees has delegated the day-to-day responsibility to the CEO, as Accounting Officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between The Passmores Co-Operative Learning Community and the Secretary of State for Education. They are also responsible for reporting to the Board of Trustees any material weaknesses or breakdowns in internal control.

Governance

The information on governance included here supplements that described in the Trustees' report and in the Statement of trustees' responsibilities. The Board of Trustees has formally met 5 times during the year.

Attendance during the year at meetings of the Board of Trustees was as follows:

Trustee	Meetings attended	Out of a possible
Paul Adams	4	5
Clare Bull (resigned 20 October 2025)	3	5
Vic Goddard, CEO and Accounting Officer	5	5
Neil Lawson	5	5
Carmelle Hartgrove (appointed 3 February 2025)	3	3
Deanne Morgan	5	5
Geoff Smith (resigned 3 June 2025)	3	5
Robert Pegram (appointed 1 February 2025)	3	3
Rory Davies	5	5

Governance Reviews

The Trust Board undertook an external review of governance in 2023/24 via the National Governance Association.

As a result of the review, Trustees have increased their awareness of their statutory responsibilities and are more efficient in their working practices. This has led to greater confidence in carrying out their role. Governor training has further supported local governors and trustees in areas which included, induction training and training in safeguarding/child protection procedures.

The Trust Board has pledged to carry out external reviews of governance every 3-5 years, in line with recommendations made by the National Governance Association.

The Finance, Audit & Risk Committee is a sub-committee of the main Board of Trustees. Its purpose is to ensure that academy financial control systems are robust by monitoring income and expenditure against the budget, proposing the annual budget, review and approval of the Trust's finance policies and regularly reporting to the Trust Board. The Committee also provides assurance to the Board over the suitability of, and compliance with, its financial systems and operational controls to ensure risks are being adequately identified and managed.

The Committee met five times during the 2024-2025 academic year. Over the course of the year, the Committee discussed three main areas:

- Effectiveness of the internal control system
- Pursuit of value for money
- Assurance on risk management.

The Passmores Co-Operative Learning Community (A company limited by guarantee)

Governance Statement (continued)

Governance (continued)

The Committee spent a considerable amount of time discussing value for money and the need for the Trust to operate as efficiently as possible. Through the review of PCLC's Finance Regulations, the Committee has ensured that there are sufficient procurement procedures and decision-making processes in place to achieve value for money.

Attendance during the year at meetings was as follows:

Trustee	Meetings attended	Out of a possible
Paul Adams (Chair)	2	5
Daniel Farmer (Appointed representative)	2	5
Deanne Morgan	5	5
Geoff Smith (resigned 3 June 2025)	3	5
Neil Lawson	2	3
Rob Pegram (appointed 1 February 2025)	3	3
Carmelle Hartgrove (appointed 3 February 2025)	2	2

Review of value for money

As accounting officer, the CEO has responsibility for ensuring that the Academy Trust delivers good value in the use of public resources. The Accounting Officer understands that value for money refers to the educational and wider societal outcomes, as well as estates safety and management, achieved in return for the taxpayer resources received.

The Accounting Officer considers how the Academy Trust's use of its resources has provided good value for money during each academic year, and reports to the Board of Trustees where value for money can be improved, including the use of benchmarking data where appropriate. The Accounting Officer for the Academy Trust has delivered improved value for money during the year by:

Reviewing controls and managing risks

- All contracts are reviewed on an annual basis to ensure they are fit for purpose and best value, with longer term agreements being consistently reviewed prior to expiry dates.
- As contract's expiry we are aligning them across the Trust so that future savings can be made.
- Centralised procurement is allowing the Trust to bulk purchase items and therefore make savings, this was particularly evident during the national lockdown, for cleaning products/materials, PPE etc.
- Financial Governance and oversight is robust, the FA&R committee receive regular reports and recommendations from the external/internal auditors and CFO identifying internal checks and balances.
- The academy obtains 3 quotes before incurring any expenditure above £10,000 and full tendering is applied to contracts whose annual or total value exceeds £50,000.
- Management accounts are circulated to Trustees monthly, expenditure is monitored against budget and any significant variances are reported accordingly.
- Passmores actively supports local sport and community groups by letting out facilities during the weekend and evening. The income is used to maintain the facilities and improve the resources for our students and hirers.

There is a constant desire within the trust to improve through better systems that lead to better outcomes for students. Value for money is a key part of ensuring we are able to do this.

The Passmores Co-Operative Learning Community

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Governance Statement (continued)

The purpose of the system of internal control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives. It can, therefore, only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of Academy Trust policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in The Passmores Co-Operative Learning Community for the year 1st September 2024 to 31 August 2025 and up to the date of approval of the annual report and financial statements.

Capacity to handle risk

The Board of Trustees has reviewed the key risks to which the Academy Trust is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The Board of Trustees is of the view that there is a formal ongoing process for identifying, evaluating and managing the Academy Trust's significant risks that has been in place for the year 1 September 2024 to 31 August 2025 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the Board of Trustees.

The risk and control framework

The Academy Trust's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the Board of Trustees.
- regular reviews by the Finance, Audit and Risk Committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes.
- setting targets to measure financial and other performance.
- clearly defined purchasing (asset purchase or capital investment) guidelines.
- identification and management of risks.

The Board of Trustees has decided to employ Griffin Chapman as internal auditor.

The internal auditor's role includes giving advice on financial and other matters and performing a range of checks on the Academy Trust's financial systems. In particular, the checks carried out in the current period included:

- testing of payroll systems
- testing of purchases systems
- testing of control accounts

On an annual basis, the internal auditor reports to the Board of Trustees through the Finance, Audit and Risk committee on the operation of the systems of control and on the discharge of the Board of Trustees financial responsibilities and annually prepares a short annual summary report to the committee outlining the areas reviewed, key findings, recommendations and conclusions to help the committee consider actions and assess year on year progress.

As part of the internal scrutiny work the committee also appointed Secure Schools to carry out an audit on cyber security risk, which included the following areas;

- Managing cloud services.
- Cybersecurity policy.
- Security testing audit and assurance.
- Incident management, continuity, and recovery.

The Passmores Co-Operative Learning Community
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Governance Statement (continued)

The risk and control framework (continued)

On an annual basis, the internal auditor reports to the Board of Trustees through the Finance, Audit and Risk committee on the operation of the systems of control and on the discharge of the Board of Trustees financial responsibilities and annually prepares a short annual summary report to the committee outlining the areas reviewed, key findings, recommendations and conclusions to help the committee consider actions and assess year on year progress.

Review of effectiveness

As Accounting Officer, the CEO has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- the work of the internal auditor;
- the financial management and governance self-assessment process;
- the school resource management self-assessment tool;
- the work of the executive managers within the Academy Trust who have responsibility for the development and maintenance of the internal control framework.
- the work of the external auditors;

The Accounting Officer has been advised of the implications of the result of their review of the system of internal control by the Finance, Audit and Risk committee and a plan to address weaknesses and ensure continuous improvement of the system is in place.

Conclusion

Based on the advice of the Finance and Audit Committee and the accounting officer, the board of trustees is of the opinion that the academy trust has an adequate and effective framework for governance, risk management and control.

Approved by order of the members of the Board of Trustees on
their behalf by:

16/12/2025

and signed on



Neil Lawson 16 Dec 2025 13:58:31 GMT (UTC +0)

Neil Lawson
Chair of Trustees



Vic Goddard 16 Dec 2025 12:50:19 GMT (UTC +0)

Vic Goddard
Accounting Officer

The Passmores Co-Operative Learning Community
(A company limited by guarantee)

Statement of Regularity, Propriety and Compliance

As Accounting Officer of The Passmores Co-Operative Learning Community I confirm that I have had due regard to the framework of authorities governing regularity, propriety and compliance, including the trust's funding agreement with DfE, and the requirements of the Academy Trust Handbook, including responsibilities for estates safety and management. I have also considered my responsibility to notify the academy trust board of trustees and DfE of material irregularity, impropriety and non-compliance with terms and conditions of all funding, including for estates safety and management.

I confirm that I and the Board of Trustees are able to identify any material irregular or improper use of all funds by the Academy Trust, or material non-compliance with framework of authorities.

I confirm that no instances of material irregularity, impropriety or non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the Board of Trustees and DfE.



Vic Goddard 16 Dec 2025 12:50:19 GMT (UTC +0)

Vic Goddard
Accounting Officer
Date: 16/12/2025

The Passmores Co-Operative Learning Community
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Statement of Trustees' responsibilities
For the year ended 31 August 2025

The Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with the Academies Accounts Direction published by the Department for Education, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the Trustees to prepare financial statements for each financial . Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP 2019 and the Academies Accounts Direction 2024 to 2025;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from DfE have been applied for the purposes intended.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the members of the Board of Trustees and signed on its behalf by:



Neil Lawson 16 Dec 2025 13:58:31 GMT (UTC +0)

Neil Lawson
Chair of Trustees
Date: 16/12/2025

The Passmores Co-Operative Learning Community
(A company limited by guarantee)

Independent auditors' Report on the financial statements to the Members of The Passmores Co-Operative Learning Community

Opinion

We have audited the financial statements of The Passmores Co-Operative Learning Community (the 'Academy Trust') for the year ended 31 August 2025 which comprise the Statement of financial activities, the Balance sheet, the Statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', the Charities SORP 2019 and the Academies Accounts Direction 2024 to 2025 issued by the Department for Education.

In our opinion the financial statements:

- give a true and fair view of the state of the Academy Trust's affairs as at 31 August 2025 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities SORP 2019 and the Academies Accounts Direction 2024 to 2025 issued by the Department for Education.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the Academy Trust in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Academy Trust's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

The Passmores Co-Operative Learning Community
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Independent auditors' Report on the financial statements to the Members of The Passmores Co-Operative Learning Community (continued)

Other information

The other information comprises the information included in the Annual report other than the financial statements and our Auditors' report thereon. The Trustees are responsible for the other information contained within the Annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' report including the Strategic report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Trustees' report and the Strategic report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the Academy Trust and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' report including the Strategic report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the Trustees' responsibilities statement, the Trustees (who are also the Directors of the Academy Trust for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Academy Trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Academy Trust or to cease operations, or have no realistic alternative but to do so.

The Passmores Co-Operative Learning Community
(A company limited by guarantee)

Independent auditors' Report on the financial statements to the Members of The Passmores Co-Operative Learning Community (continued)

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Capability of the audit in detecting irregularities, including fraud

Based on our understanding of the Academy Trust and the sector, and through discussion with the Trustees and other management (as required by auditing standards), we identified that the principal risks of non-compliance with laws and regulations related to child protection and safeguarding, health and safety and employment law. We considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements such as the Companies Act 2006, Statement of Recommended Practice, Academies Accounts Direction, Academies Financial Handbook, taxation, and pension legislation. We communicated identified laws and regulations throughout our team and remained alert to any indications of non-compliance throughout the audit. We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principal risks were related to posting inappropriate journal entries to increase revenue or reduce expenditure, management bias in accounting estimates and judgemental areas of the financial statements such as the valuation of land and buildings and revenue and non-compliance with financial management and governance requirements which are consistent with the obligations of public funded bodies. Audit procedures performed by the engagement team included:

- Discussions with management and assessment of known or suspected instances of non-compliance with laws and regulations (including related to child protection and safeguarding, health and safety and employment law) and fraud, and review of the reports made by management and internal audit; and
- Assessment of identified fraud risk factors; and
- Identifying and assessing the design effectiveness of controls that management has in place to prevent and detect fraud; and
- Conducting interviews with appropriate personnel to gain further insight into the control systems implemented, and the risk of irregularity
- Consideration of income streams, completeness of income and compliance with the obligations of funders including the DfE
- Testing of internal controls procedures relating to expenditure potentially more susceptible to fraud and other irregularities including the misuse of public funding in areas such as cash, payroll and credit card expenditure; and
- Review of cash and credit card expenditure to confirm no evidence of personal benefit; and
- Challenging assumptions and judgements made by management in its significant accounting estimates; and
- Identifying key contracts and confirming that all required procurement and tendering procedures have been followed; and

The Passmores Co-Operative Learning Community
(A company limited by guarantee)

Independent auditors' Report on the financial statements to the Members of The Passmores Co-Operative Learning Community (continued)

- Checking and reperforming the reconciliation of key control accounts; and
- Performing analytical procedures to identify any unusual or unexpected relationships, including related party transactions, that may indicate risks of material misstatement due to fraud; and
- Confirmation of related parties with management, and review of transactions throughout the period to identify any previously undisclosed transactions with related parties outside the normal course of business; and
- Performing analytical procedures with automated data analytics tools to identify any unusual or unexpected relationships including related party transactions, that may indicate risks of material misstatement due to fraud; and
- Reading minutes of meetings of those charged with governance, reviewing internal audit reports and reviewing correspondence with relevant tax and regulatory authorities; and
- Review of internal controls and physical inspection of tangible assets susceptible to fraud or irregularity; and
- Review of corporate governance arrangements; and
- Review of significant and unusual transactions and evaluation of the underlying financial rationale supporting the transactions; and
- Identifying and testing journal entries, in particular any manual entries made at the year end for financial statement preparation.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance.

As part of an audit in accordance with ISAs (UK), we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion of the effectiveness of the Academy Trust's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Trustees.
- Conclude on the appropriateness of the Trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Academy Trust's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our Auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our Auditors' report. However, future events or conditions may cause the Academy Trust to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

The Passmores Co-Operative Learning Community
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Independent auditors' Report on the financial statements to the Members of The Passmores Co-Operative Learning Community (continued)

Use of our report

This report is made solely to the Academy Trust's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Academy Trust's members those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Academy Trust and its members, as a body, for our audit work, for this report, or for the opinions we have formed.

Kreston Reeves Audit LLP

Peter Manser FCA DChA (Senior statutory auditor)

for and on behalf of

Kreston Reeves Audit LLP

Statutory Auditor

Chatham Maritime

Date: *20 December 2025*

The Passmores Co-Operative Learning Community
(A company limited by guarantee)

Independent Reporting Accountant's Assurance Report on Regularity to The Passmores Co-Operative Learning Community and the Secretary of State for Education

In accordance with the terms of our engagement letter dated 8 October 2025 and further to the requirements of the Department for Education (DfE) as included in the extant Framework and Guide for External Auditors and Reporting Accountants of Academy Trusts, we have carried out an engagement to obtain limited assurance about whether anything has come to our attention that would suggest, in all material respects, the expenditure disbursed and income received by The Passmores Co-Operative Learning Community during the year 1 September 2024 to 31 August 2025 have not been applied to the purposes intended by Parliament and that the financial transactions do not conform to the authorities which govern them.

This report is made solely to The Passmores Co-Operative Learning Community and the Secretary of State for Education in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to The Passmores Co-Operative Learning Community and the Secretary of State for Education those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than The Passmores Co-Operative Learning Community and the Secretary of State for Education, for our work, for this report, or for the conclusion we have formed.

Respective responsibilities of The Passmores Co-Operative Learning Community's Academy Trust and the reporting accountant

The accounting officer is responsible, under the requirements of The Passmores Co-Operative Learning Community's funding agreement with the Secretary of State for Education and the Academy Trust Handbook, extant from 1 September 2024, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and that the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the extant Framework and Guide for External Auditors and Reporting Accountants of Academy Trusts. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the year 1 September 2024 to 31 August 2025 have not been applied for the purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

Approach

We conducted our engagement in accordance with the Framework and Guide for External Auditors and Reporting Accountants of Academy Trusts issued by DfE, which requires a limited assurance engagement as set out in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the Academy Trust's income and expenditure.

The Passmores Co-Operative Learning Community
(A company limited by guarantee)

Independent Reporting Accountant's Assurance Report on Regularity to The Passmores Co-Operative Learning Community and the Secretary of State for Education (continued)

The work undertaken to draw to our conclusion includes:

- Reviewed expenditure against specific terms of grant funding within the funding agreement.
- Reviewed grants have been applied for the purposes intended.
- Confirmed that internal control procedures exist relating to expenditure incurred of cash and credit cards.
- Confirmed items claimed on cash and credit cards are not for personal benefit.
- Reviewed expenditure and considered whether any supplies are from related parties.
- Reviewed Trustee Board minutes for declaration of interests.
- Considered whether other income activities are permitted within the Academy Trust's charitable objects.
- Considered if borrowing agreements, including leases, have been made in accordance with the Academies Trust Handbook.
- Confirmed that procurement and tendering procedures exist relating to expenditure and have been complied with.
- Considered if the Trust's governance arrangements and composition are in-line with the Academies Trust Handbook.

Conclusion

In the course of our work, except for the matter listed below nothing has come to our attention which suggest in all material respects the expenditure disbursed and income received during the year 1 September 2024 to 31 August 2025 has not been applied for the purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

Kreston Reeves Audit LLP

Reporting Accountant
Kreston Reeves Audit LLP

Date: *20 December 2025*

The Passmores Co-Operative Learning Community
(A company limited by guarantee)

Statement of financial activities (incorporating income and expenditure account)
For the year ended 31 August 2025

	Note	Unrestricted funds 2025 £	Restricted funds 2025 £	Restricted fixed asset funds 2025 £	Total funds 2025 £	Total funds 2024 £
Income from:						
Donations and capital grants	4	859,270	-	9,795,026	10,654,296	8,005,448
Other trading activities	6	1,625,614	-	-	1,625,614	1,736,562
Investments	7	22,581	127,000	-	149,581	43,930
Charitable activities	5	-	23,607,418	-	23,607,418	16,267,205
Total income		2,507,465	23,734,418	9,795,026	36,036,909	26,053,145
Expenditure on:						
Raising funds	8	2,777	-	-	2,777	5,807
Charitable activities	9	1,191,264	23,318,455	750,567	25,260,286	19,058,600
Total expenditure		1,194,041	23,318,455	750,567	25,263,063	19,064,407
Net income / (expenditure)		1,313,424	415,963	9,044,459	10,773,846	6,988,738
Transfers between funds	19	(1,103,324)	1,149,037	(45,713)	-	-
Net movement in funds before other recognised gains/(losses)		210,100	1,565,000	8,998,746	10,773,846	6,988,738
Other recognised gains/(losses):						
Actuarial losses on defined benefit pension schemes	26	-	(1,565,000)	-	(1,565,000)	(450,000)
Net movement in funds		210,100	-	8,998,746	9,208,846	6,538,738
Reconciliation of funds:						
Total funds brought forward		121,704	-	41,749,942	41,871,646	35,332,908
Net movement in funds		210,100	-	8,998,746	9,208,846	6,538,738
Total funds carried forward		331,804	-	50,748,688	51,080,492	41,871,646

The Statement of financial activities includes all gains and losses recognised in the year.

The notes on pages 33 to 66 form part of these financial statements.

The Passmores Co-Operative Learning Community
(A company limited by guarantee)
Registered number: 07736246

Balance sheet
As at 31 August 2025

	Note	2025 £	2024 £
Fixed assets			
Tangible assets	16	49,132,035	41,749,942
Current assets			
Debtors	17	2,860,880	727,689
Cash at bank and in hand		1,233,144	607,750
		4,094,024	1,335,439
Current liabilities			
Creditors: amounts falling due within one year	18	(2,145,567)	(1,213,735)
Net current assets		1,948,457	121,704
Net assets excluding pension asset		51,080,492	41,871,646
Total net assets		51,080,492	41,871,646
Funds of the Academy Trust			
Restricted funds	19	50,748,688	41,749,942
Unrestricted income funds	19	331,804	121,704
Total funds		51,080,492	41,871,646

The financial statements on pages 30 to 66 were approved and authorised for issue by the Trustees and are signed on their behalf, by:


Neil Lawson 16 Dec 2025 13:58:31 GMT (UTC +0)

Neil Lawson
Chair of Trustees
Date: 16/12/2025

The notes on pages 33 to 66 form part of these financial statements.

The Passmores Co-Operative Learning Community
(A company limited by guarantee)

Statement of cash flows
For the year ended 31 August 2025

	Note	2025 £	2024 £
Cash flows from operating activities			
Net cash used in operating activities	21	(1,915,254)	(528,454)
Cash flows from investing activities	22	2,540,648	275,820
Change in cash and cash equivalents in the year		625,394	(252,634)
Cash and cash equivalents at the beginning of the year		607,750	860,384
Cash and cash equivalents at the end of the year	23, 24	1,233,144	607,750

The notes on pages 33 to 66 form part of these financial statements

The Passmores Co-Operative Learning Community
(A company limited by guarantee)

Notes to the financial statements
For the year ended 31 August 2025

1. General information

The Passmores Co-operative Learning Community is a charitable company limited by guarantee and an exempt charity incorporated in England and Wales. The registered office is Passmores Academy, Tracyses Road, Harlow, Essex, CM18 6JH. The principal activity of the Academy Trust is to provide an education for pupils that satisfies the requirements of the Education Act 2002.

2. Accounting policies

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgements and key sources of estimation uncertainty, is set out below.

2.1 Basis of preparation of financial statements

The financial statements of the Academy Trust, which is a public benefit entity under FRS 102, have been prepared under the historic cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (Charities SORP (FRS 102)), the Academies Accounts Direction 2024 to 2025 issued by DfE, the Charities Act 2011 and the Companies Act 2006.

The Passmores Co-Operative Learning Community meets the definition of a public benefit entity under FRS 102. The financial statements are prepared in sterling which is the functional currency of the Trust and rounded to the nearest pound.

2.2 Going concern

The Trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the Academy Trust to continue as a going concern. The Trustees make this assessment in respect of a period of at least one year from the date of the authorisation for issue of the financial statements and have concluded that the Academy Trust has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the Academy Trust's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

The Passmores Co-Operative Learning Community
(A company limited by guarantee)

Notes to the financial statements
For the year ended 31 August 2025

2. Accounting policies (continued)

2.3 Income

All income is recognised when the Academy Trust has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

• **Grants**

Grants are included in the Statement of financial activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance sheet. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the Statement of financial activities in the year for which it is receivable and any abatement in respect of the year is deducted from income and recognised as a liability.

Capital grants are recognised in full when there is an unconditional entitlement to the grant. Unspent amounts of capital grants are reflected in the Balance sheet in the restricted fixed asset fund. Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended.

• **Donations**

Donations are recognised on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

• **Other income**

Other income, including the hire of facilities, is recognised in the year it is receivable and to the extent the Academy Trust has provided the goods or services.

• **Transfer of existing academies into the Academy Trust**

Where assets and liabilities are received on the transfer of an existing academy into the Academy Trust, the transferred assets are measured at fair value and recognised in the Balance sheet at the point when the risks and rewards of ownership pass to the Academy Trust. An equal amount of income is recognised for the transfer of an existing academy into the Academy Trust within 'Income from Donations and Capital Grants' to the net assets acquired.

2.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

• **Expenditure on raising funds**

This includes all expenditure incurred by the Academy Trust to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

The Passmores Co-Operative Learning Community
(A company limited by guarantee)

Notes to the financial statements
For the year ended 31 August 2025

2. Accounting policies (continued)

2.4 Expenditure (continued)

• **Charitable activities**

These are costs incurred on the Academy Trust's educational operations, including support costs and costs relating to the governance of the Academy Trust apportioned to charitable activities.

All expenditure is inclusive of irrecoverable VAT.

2.5 Government grants

Government grants relating to tangible fixed assets are treated as deferred income and released to the Statement of financial activities over the expected useful lives of the assets concerned. Other grants are credited to the Statement of financial activities as the related expenditure is incurred.

2.6 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Academy Trust; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

2.7 Taxation

The Academy Trust is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

Accordingly, the Academy Trust is potentially exempt from taxation in respect of income or capital gains received within categories covered by Part 11, chapter 3 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

2.8 Tangible fixed assets

Assets costing £5,000 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the Balance sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding requiring the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the Statement of financial activities and carried forward in the Balance sheet. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the Statement of financial activities. Where tangible fixed assets have been acquired with unrestricted funds, depreciation on such assets is charged to the unrestricted fund.

The Passmores Co-Operative Learning Community
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Notes to the financial statements
For the year ended 31 August 2025

2. Accounting policies (continued)

2.8 Tangible fixed assets (continued)

Depreciation is provided on all tangible fixed assets other than freehold land and assets under construction, at rates calculated to write off the cost of each asset on a straight-line basis over its expected useful life, as follows:

Freehold property	- 60 - 70 years straight line
Leasehold buildings	- 70 years straight line or over the lease term
Leasehold land	- 125 years straight line or over the lease term
Fixtures and fittings	- 4 years straight line
Computer equipment	- 3 years straight line
Leasehold improvements	- 20 years straight line

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of financial activities.

2.9 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

2.10 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

2.11 Liabilities

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the Academy Trust anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

2.12 Provisions

Provisions are recognised when the Academy Trust has an obligation at the reporting date as a result of a past event which it is probable will result in the transfer of economic benefits and the obligation can be estimated reliably.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised within interest payable and similar charges.

The Passmores Co-Operative Learning Community
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Notes to the financial statements
For the year ended 31 August 2025

2. Accounting policies (continued)

2.13 Financial instruments

The Academy Trust only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the Academy Trust and their measurement bases are as follows:

Financial assets - trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost as detailed in note 17. Prepayments are not financial instruments.

Cash at bank - is classified as a basic financial instrument and is measured at face value.

Financial liabilities - trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost as detailed in note 18. Taxation and social security are not included in the financial instruments disclosure definition. Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument.

2.14 Operating leases

Rentals paid under operating leases are charged to the Statement of financial activities on a straight line basis over the lease term.

The Passmores Co-Operative Learning Community
(A company limited by guarantee)

Notes to the financial statements
For the year ended 31 August 2025

2. Accounting policies (continued)

2.15 Pensions

Retirement benefits to employees of the Academy Trust are provided by the Teachers' Pension Scheme ("TPS") and the Local Government Pension Scheme ("LGPS"). These are defined benefit schemes.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the Academy Trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a prospective unit credit method. TPS is an unfunded multi-employer scheme with no underlying assets to assign between employers. Consequently, the TPS is treated as a defined contribution scheme for accounting purposes and the contributions recognised in the period to which they relate.

The LGPS is a funded multi-employer scheme and the assets are held separately from those of the Academy Trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each Balance sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the Statement of financial activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses.

Actuarial gains and losses are recognised immediately in other recognised gains and losses.

The Passmores Co-Operative Learning Community
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Notes to the financial statements
For the year ended 31 August 2025

2. Accounting policies (continued)

2.16 Transfer of existing academy into the Academy Trust

Current year

The transfer of Stewards Academy to this academy trust involved the transfer of assets and liabilities and the operation of the school for £Nil consideration. The substance of the transfer is that of a gift and it has been accounted for on that basis as set out below.

The assets and liabilities transferred from Stewards Academy to Passmores Co-Operative Learning Community and have been valued at fair value. The fair value has been derived based on that of equivalent items. The amounts have been recognised in Donations - transfer from other academy trusts in the Statement of Financial Activities incorporating Income and Expenditure Account and analysed under unrestricted funds, restricted general funds and restricted fixed asset funds.

Prior year

The transfer of Pear Tree Mead Academy to this academy trust involved the transfer of assets and liabilities and the operation of the school for £Nil consideration. The substance of the transfer is that of a gift and it has been accounted for on that basis as set out below.

The assets and liabilities transferred from Pear Tree Mead Academy to Passmores Co-Operative Learning Community and have been valued at fair value. The fair value has been derived based on that of equivalent items. The amounts have been recognised in Donations - transfer from other academy trusts in the Statement of Financial Activities incorporating Income and Expenditure Account and analysed under unrestricted funds, restricted general funds and restricted fixed asset funds.

2.17 Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the Academy Trust at the discretion of the Trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by the funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder/donor and include grants from the Department for Education Group.

Investment income, gains and losses are allocated to the appropriate fund.

The Passmores Co-Operative Learning Community
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Notes to the financial statements
For the year ended 31 August 2025

3. Critical accounting estimates and areas of judgement

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The Academy Trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

Multi-employer benefit pension scheme

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost or income for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 26, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2019 has been used by the actuary in valuing the pensions liability at 31 August 2025. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

Tangible fixed assets

The Academy Trust has recognised tangible fixed assets with a carrying value of £49,132,035 at the reporting date (see note 16). These assets are stated at their cost less provision for depreciation and impairment. The Academy Trust's accounting policy sets out the approach to calculating depreciation for immaterial assets acquired. For material assets such as land and buildings the Academy Trust determines at acquisition reliable estimates for the useful life of the asset, its residual value and decommissioning costs. These estimates are based upon such factors as the expected use of the acquired asset and market conditions. At subsequent reporting dates the Trustees consider whether there are any factors such as technological advancements or changes in market conditions that indicate a need to reconsider the estimates used.

Where there are indicators that the carrying value of tangible assets may be impaired the Academy Trust undertakes tests to determine the recoverable amount of assets. These tests require estimates of the fair value of assets less cost to sell and of their value in use. Wherever possible the estimate of the fair value of assets is based upon observable market prices less incremental cost for disposing of the asset. The value in use calculation is based upon a discounted cash flow model, based upon the Academy Trusts' forecasts for the foreseeable future which do not include any restructuring activities that the Academy Trust is not yet committed to or significant future investments that will enhance the asset's performance. The recoverable amount is most sensitive to the discount rate used for the discounted cash flow model as well expected future cash flows and the growth rate used for extrapolation purposes.

The Passmores Co-Operative Learning Community
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Notes to the financial statements
For the year ended 31 August 2025

3. Critical accounting estimates and areas of judgement (continued)

Critical areas of judgement:

Lease commitments

The Academy Trust has entered into a range of lease commitments in respect of plant and equipment. The classification of these leases as either financial or operating leases requires the Trustees to consider whether the terms and conditions of each lease are such that the Academy Trust has acquired the risks and rewards associated with the ownership of the underlying assets.

Multi-employer defined benefit pension scheme

Certain employees participate in a multi-employer defined benefit pension scheme with other Academy Trusts. In the judgement of the Trustees, the Academy Trust does not have sufficient information on the plan assets and liabilities to be able to reliably account for its share of the defined obligation and plan assets. Therefore the scheme is accounted for as a defined contribution scheme, see note 26 for further details.

The plan surplus as at 31 August 2025 was £6,593,000 (2024: surplus of 925,000). A pension plan asset is recognised to the extent that the company is able to recover the surplus either through reduced contributions in the future or through refunds from the plan. In the opinion of the trustees, the academy trust will not recover the surplus through reduced contributions and they do not anticipate receiving any refunds from the plan and therefore the net surplus recognised within the financial statements has been restricted to £Nil.

Inherited assets from other Academy Trust

Current year

The Academy Trust recognised fixed assets of £7,460,417 unrestricted funds of £855,702 and an asset of £Nil relating to the LGPS pension scheme being the estimated fair value of assets and liabilities transferred from another Trust in respect of Stewards Academy.

Prior year

The Academy Trust recognised fixed assets of £7,667,285 unrestricted funds of £233,487 and an asset of £39,000 relating to the LGPS pension scheme being the estimated fair value of assets and liabilities transferred from another Trust in respect of Pear Tree Mead Academy.

The Passmores Co-Operative Learning Community
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Notes to the financial statements
For the year ended 31 August 2025

4. Donations and capital grants

	Unrestricted funds 2025 £	Restricted funds 2025 £	Restricted fixed asset funds 2025 £	Total funds 2025 £	Total funds 2024 £
Donations					
Donations	3,568	-	-	3,568	23,343
Transfer of existing academy into the Trust	855,702	-	7,460,417	8,316,119	7,939,772
Capital grants	-	-	2,334,609	2,334,609	42,333
	<u>859,270</u>	<u>-</u>	<u>9,795,026</u>	<u>10,654,296</u>	<u>8,005,448</u>
Total 2024	<u>256,830</u>	<u>39,000</u>	<u>7,709,618</u>	<u>8,005,448</u>	

5. Funding for the Academy Trust's charitable activities

	Restricted funds 2025 £	Total funds 2025 £	Total funds 2024 £
DfE grants			
General Annual Grant (GAG)	18,836,295	18,836,295	13,027,127
Other DfE grants			
Pupil Premium	1,257,847	1,257,847	945,271
Other DfE grants	1,830,079	1,830,079	668,251
	<u>-</u>	<u>21,924,221</u>	<u>14,640,649</u>
Other Government grants			
Local authority grants	693,271	693,271	1,098,312
SEN Funding	989,926	989,926	528,244
	<u>23,607,418</u>	<u>23,607,418</u>	<u>16,267,205</u>
Total 2024	<u>16,267,205</u>	<u>16,267,205</u>	

The Passmores Co-Operative Learning Community
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Notes to the financial statements
For the year ended 31 August 2025

6. Other trading activities

	Unrestricted funds 2025 £	Total funds 2025 £	Total funds 2024 £
Hire of facilities	244,976	244,976	159,452
Other income - self-generated, sales of other goods and service, after school and breakfast clubs	547,241	547,241	887,452
Catering income	561,840	561,840	406,910
Trip income	271,557	271,557	282,748
	<u>1,625,614</u>	<u>1,625,614</u>	<u>1,736,562</u>
Total 2024	<u>1,736,562</u>	<u>1,736,562</u>	

7. Investment income

	Unrestricted funds 2025 £	Restricted funds 2025 £	Total funds 2025 £	Total funds 2024 £
Bank interest receivable	22,581	-	22,581	930
Pension income	-	127,000	127,000	43,000
	<u>22,581</u>	<u>127,000</u>	<u>149,581</u>	<u>43,930</u>
Total 2024	<u>930</u>	<u>43,000</u>	<u>43,930</u>	

The Passmores Co-Operative Learning Community
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Notes to the financial statements
For the year ended 31 August 2025

8. Expenditure

	Staff Costs 2025 £	Premises 2025 £	Other 2025 £	Total 2025 £	Total 2024 £
Expenditure on raising funds:					
Allocated support costs	-	-	2,777	2,777	5,807
Academy's educational operations:					
Direct costs	16,761,777	-	1,117,276	17,879,053	12,452,951
Allocated support costs	2,978,494	1,545,652	2,857,087	7,381,233	6,605,649
	<u>19,740,271</u>	<u>1,545,652</u>	<u>3,977,140</u>	<u>25,263,063</u>	<u>19,064,407</u>
	<u>14,455,714</u>	<u>1,474,265</u>	<u>3,134,428</u>	<u>19,064,407</u>	
Total 2024	<u>14,455,714</u>	<u>1,474,265</u>	<u>3,134,428</u>	<u>19,064,407</u>	

9. Analysis of expenditure on charitable activities

Summary by fund type

	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £	Total 2024 £
Educational operations	<u>1,191,264</u>	<u>24,069,022</u>	<u>25,260,286</u>	<u>19,058,600</u>
Total 2024	<u>879,189</u>	<u>18,179,411</u>	<u>19,058,600</u>	

The Passmores Co-Operative Learning Community
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Notes to the financial statements
For the year ended 31 August 2025

10. Analysis of expenditure by activities

	Direct costs 2025 £	Support costs 2025 £	Total funds 2025 £	Total funds 2024 £
Educational operations	17,879,053	7,381,233	25,260,286	19,058,600
	<u>17,879,053</u>	<u>7,381,233</u>	<u>25,260,286</u>	<u>19,058,600</u>
Total 2024	12,452,951	6,605,649	19,058,600	
	<u>12,452,951</u>	<u>6,605,649</u>	<u>19,058,600</u>	

Analysis of direct costs

	Educational operations 2025 £	Total funds 2025 £	Total funds 2024 £
Staff costs	16,761,577	16,761,577	11,602,979
Educational supplies	725,864	725,864	599,769
Alternative curriculum	114,938	114,938	45,089
Recruitment fees	12,421	12,421	37,672
Examination fees	221,701	221,701	117,641
Staff travel costs	42,552	42,552	49,801
	<u>17,879,053</u>	<u>17,879,053</u>	<u>12,452,951</u>
	<u>17,879,053</u>	<u>17,879,053</u>	<u>12,452,951</u>
Total 2024	12,452,951	12,452,951	
	<u>12,452,951</u>	<u>12,452,951</u>	

The Passmores Co-Operative Learning Community
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Notes to the financial statements
For the year ended 31 August 2025

10. Analysis of expenditure by activities (continued)

Analysis of support costs

	Educational operations 2025 £	Total funds 2025 £	Total funds 2024 £
Staff costs	2,978,694	2,978,694	2,852,735
Depreciation	750,567	750,567	766,213
Repairs and maintenance	835,517	835,517	876,386
Computer costs	569,587	569,587	437,622
Auditor's remuneration	48,741	48,741	37,624
Trips and activities costs	299,658	299,658	256,068
Light, heat and water charges	631,644	631,644	556,151
Printing, postage, stationery and photocopying	99,385	99,385	34,054
Hospitality	215	215	1,401
Insurance	90,831	90,831	61,895
Professional fees - non-educational	373,289	373,289	182,985
Telephone	34,629	34,629	29,615
Catering costs	668,476	668,476	512,900
	<u>7,381,233</u>	<u>7,381,233</u>	<u>6,605,649</u>
Total 2024	<u><u>6,605,649</u></u>	<u><u>6,605,649</u></u>	

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Notes to the financial statements
For the year ended 31 August 2025

11. Net income

Net income for the year includes:

	2025	2024
	£	£
Operating lease rentals	73,354	41,164
Depreciation of tangible fixed assets	750,767	766,213
Fees paid to auditors for:		
- audit	32,275	25,000
- other services	7,325	8,275
	=====	=====

12. Staff

a. Staff costs and employee benefits

Staff costs during the year were as follows:

	2025	2024
	£	£
Wages and salaries	15,364,662	11,009,861
Social security costs	1,713,420	1,052,311
Pension costs	2,491,996	2,256,761
	=====	=====
	19,570,078	14,318,933
Agency staff costs	170,193	136,781
	=====	=====
	19,740,271	14,455,714
	=====	=====

Staff restructuring costs comprise:

Severance payments	12,618	-
	=====	=====

b. Severance payments

The Academy Trust paid 2 severance payments in the year (2024 - Nil), disclosed in the following bands:

	2025	2024
	No.	No.
£0 - £25,000	2	-
	=====	=====

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Notes to the financial statements
For the year ended 31 August 2025

12. Staff (continued)

c. Special staff severance payments

Included in staff restructuring costs was two amounts of statutory severance pay, totalling £12,618 (2024: £Nil).

d. Staff numbers

The average number of persons employed by the Academy Trust during the year was as follows:

	2025	2024
	No.	No.
Teachers	189	142
Administration and Support	329	257
Management	3	3
	521	402

The average headcount expressed as full-time equivalents was:

	2025	2024
	No.	No.
Teachers	172	130
Administration and Support	185	152
Management	3	3
	360	285

e. Higher paid staff

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	2025	2024
	No.	No.
In the band £60,001 - £70,000	22	10
In the band £70,001 - £80,000	6	6
In the band £80,001 - £90,000	1	-
In the band £90,001 - £100,000	1	4
In the band £100,001 - £110,000	3	-
In the band £130,001 - £140,000	1	1

f. Key management personnel

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Notes to the financial statements
For the year ended 31 August 2025

12. Staff (continued)

The key management personnel of the Academy Trust comprise the Trustees and the senior management team as listed on page 1. The total amount of employee benefits (including employer pension contributions and employer national insurance contributions) received by key management personnel for their services to the Academy Trust was £483,979 (2024: £427,546).

13. Central services

The Trust has provided the following central services to its academies during the financial year: financial services, educational support services; and human resources.

In accordance with the funding agreement with the DfE, the Trust pools the General Annual Grant (GAG) and therefore does not recharge out central services.

14. Trustees' remuneration and expenses

One or more Trustees has been paid remuneration or has received other benefits from an employment with the Academy Trust. The principal and other staff Trustees only receive remuneration in respect of services they provide undertaking the roles of principal and staff members under their contracts of employment. The value of Trustees' remuneration and other benefits was as follows:

		2025	2024
		£	£
Vic Goddard, CEO and Accounting Officer	Remuneration	135,000 -	120,000 -
		140,000	125,000
	Pension contributions paid	35,000 -	30,000 -
		40,000	35,000

During the year ended 31 August 2025, expenses totalling £83 were reimbursed or paid directly to 1 Trustee (2024 - £297 to 1 Trustee) for travel expenses.

15. Trustees' and Officers' insurance

In accordance with normal commercial practice, the Academy Trust has purchased insurance to protect Trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy business. The insurance provides cover up to £5,000,000 on any one claim. The cost of this insurance is included in the total insurance cost as it cannot be separately identified.

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Notes to the financial statements
For the year ended 31 August 2025

16. Tangible fixed assets

	Freehold land and buildings £	Leasehold land and buildings £	Leasehold improvements £	Furniture and equipment £	Computer equipment £	Total £
Cost or valuation						
At 1 September 2024	35,777,382	10,855,217	1,271,869	301,463	636,050	48,841,981
Additions	-	-	672,244	-	-	672,244
Transfer from existing academy	-	7,268,888	-	136,247	55,282	7,460,417
At 31 August 2025	<u>35,777,382</u>	<u>18,124,105</u>	<u>1,944,113</u>	<u>437,710</u>	<u>691,332</u>	<u>56,974,642</u>
Depreciation						
At 1 September 2024	5,412,128	321,011	498,886	260,883	599,131	7,092,039
Charge for the year	539,479	127,210	63,457	31,834	33,881	795,861
Prior correction	(45,293)	-	-	-	-	(45,293)
At 31 August 2025	<u>5,906,314</u>	<u>448,221</u>	<u>562,343</u>	<u>292,717</u>	<u>633,012</u>	<u>7,842,607</u>
Net book value						
At 31 August 2025	<u>29,871,068</u>	<u>17,675,884</u>	<u>1,381,770</u>	<u>144,993</u>	<u>58,320</u>	<u>49,132,035</u>
At 31 August 2024	<u>30,365,254</u>	<u>10,534,206</u>	<u>772,983</u>	<u>40,580</u>	<u>36,919</u>	<u>41,749,942</u>

17. Debtors

	2025 £	2024 £
Due within one year		
Trade debtors	10,768	110,673
Other debtors	9,791	1,504
Prepayments and accrued income	2,667,676	601,373
Tax recoverable	172,645	14,139
	<u>2,860,880</u>	<u>727,689</u>

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Notes to the financial statements
For the year ended 31 August 2025

18. Creditors: Amounts falling due within one year

	2025	2024
	£	£
Trade creditors	819,600	255,900
Other taxation and social security	416,517	254,177
Other creditors	550,013	346,805
Accruals and deferred income	359,437	356,853
	<u>2,145,567</u>	<u>1,213,735</u>
	2025	2024
	£	£
Deferred income at 1 September 2024	213,901	206,952
Resources deferred during the year	245,145	213,901
Amounts released from previous periods	(213,901)	(206,952)
Deferred income at 31 August 2025	<u>245,145</u>	<u>213,901</u>

At the Balance Sheet date the Trust was holding funds received in advance of the 2025/26 academic year in respect of rates, UIFSM, school trips and other income.

The Passmores Co-Operative Learning Community
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Notes to the financial statements
For the year ended 31 August 2025

19. Statement of funds

	Balance at 1 September 2024 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2025 £
Unrestricted funds						
General Funds	121,704	2,507,465	(1,194,041)	(1,103,324)	-	331,804
Restricted general funds						
General Annual Grant (GAG)	-	18,836,295	(19,985,332)	1,149,037	-	-
Pupil Premium	-	1,257,847	(1,257,847)	-	-	-
SEN Funding	-	989,926	(989,926)	-	-	-
Other DfE Grants	-	1,911,434	(1,911,434)	-	-	-
Other Government Grants	-	611,916	(611,916)	-	-	-
Pension reserve	-	127,000	1,438,000	-	(1,565,000)	-
	-	23,734,418	(23,318,455)	1,149,037	(1,565,000)	-
Restricted fixed asset funds						
Restricted Fixed Asset Fund	41,749,942	7,460,417	(750,567)	672,243	-	49,132,035
DFE Capital Grants	-	2,334,609	-	(717,956)	-	1,616,653
	41,749,942	9,795,026	(750,567)	(45,713)	-	50,748,688
Total Restricted funds	41,749,942	33,529,444	(24,069,022)	1,103,324	(1,565,000)	50,748,688
Total funds	41,871,646	36,036,909	(25,263,063)	-	(1,565,000)	51,080,492

The Passmores Co-Operative Learning Community
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Notes to the financial statements
For the year ended 31 August 2025

19. Statement of funds (continued)

The specific purposes for which the funds are to be applied are as follows:

GAG represents funds to be used to cover normal running costs of the Academy Trust.

Other DfE grants represent those grants provided for specific purposes, such as pupil premium funding, which is provided in order to be used to support disadvantaged pupils and to assist them in decreasing the attainment gap between those pupils and their peers, and the DfE's supplementary grant.

Other government grants represent those grants provided for specific purposes, such as early years and SEN funding, to provide additional support to the pupils where required.

The restricted fixed asset fund represents the tangible fixed assets including depreciation to the Balance Sheet date. Capital grants are also represented and provide the Academy Trust with its own capital money to address improvements to buildings and other facilities.

Under the funding agreement with the Secretary of State, the Academy Trust was not subject to a limit on the amount of GAG it could carry forward at 31 August 2025.

The Passmores Co-Operative Learning Community
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Notes to the financial statements
For the year ended 31 August 2025

19. Statement of funds (continued)

Comparative information in respect of the preceding year is as follows:

	Balance at 1 September 2023 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2024 £
Unrestricted funds						
General Funds	319,576	1,994,322	(884,996)	(1,307,198)	-	121,704
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
Restricted general funds						
General Annual Grant (GAG)	45,284	13,027,127	(13,424,120)	351,709	-	-
Pupil Premium	-	656,661	(656,661)	-	-	-
SEN Funding	-	528,244	(528,244)	-	-	-
Other DfE Grants	-	1,459,968	(1,459,968)	-	-	-
Other Government Grants	-	595,205	(595,205)	-	-	-
Pension reserve	-	82,000	(749,000)	1,117,000	(450,000)	-
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	45,284	16,349,205	(17,413,198)	1,468,709	(450,000)	-
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
Restricted fixed asset funds						
Restricted Fixed Asset Fund	34,848,870	7,667,285	(766,213)	-	-	41,749,942
DFE Capital Grants	119,178	42,333	-	(161,511)	-	-
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	34,968,048	7,709,618	(766,213)	(161,511)	-	41,749,942
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
Total Restricted funds	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	35,013,332	24,058,823	(18,179,411)	1,307,198	(450,000)	41,749,942
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
Total funds	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	35,332,908	26,053,145	(19,064,407)	-	(450,000)	41,871,646
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>

The Passmores Co-Operative Learning Community
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Notes to the financial statements
For the year ended 31 August 2025

19. Statement of funds (continued)

Total funds analysis by academy

Fund balances at 31 August 2025 were allocated as follows:

	2025	2024
	£	£
Passmores Academy	-	10,000
Potter Street Academy	-	10,000
Purford Green Primary School	-	10,000
The Downs Primary School and Nursery	-	10,000
Pear Tree Mead Academy	-	10,000
Stewards Academy	-	-
Central services	331,804	71,704
	<hr/>	<hr/>
Total before fixed asset funds and pension reserve	331,804	121,704
Restricted fixed asset fund	50,748,688	41,749,942
	<hr/>	<hr/>
Total	51,080,492	41,871,646
	<hr/> <hr/>	<hr/> <hr/>

Passmores Co-Operative Learning Community have been GAG pooling from the 1st September 2023.

The Passmores Co-Operative Learning Community
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Notes to the financial statements
For the year ended 31 August 2025

19. Statement of funds (continued)

Total cost analysis by academy

Expenditure incurred by each academy during the year was as follows:

	Teaching and educational support staff costs	Other support staff costs	Educational supplies	Other costs excluding depreciation	Total 2025	Total 2024
	£	£	£	£	£	£
Passmores Academy	6,556,367	1,506,227	452,267	882,463	9,397,324	9,725,271
Potter Street Academy	1,309,617	172,798	11,079	132,482	1,625,976	1,543,319
Purford Green Primary School	1,131,739	187,280	27,117	136,765	1,482,901	1,470,536
The Downs Primary School and Nursery	1,996,995	274,145	78,670	193,033	2,542,843	2,442,701
Pear Tree Mead Academy	2,023,516	295,214	43,202	263,284	2,625,216	1,398,271
Stewards Academy	3,269,438	973,791	312,256	645,736	5,201,221	-
The Passmores Co-Operative Learning Community	473,905	(430,761)	195,662	1,398,209	1,637,015	1,718,096
	<u>16,761,577</u>	<u>2,978,694</u>	<u>1,120,253</u>	<u>3,651,972</u>	<u>24,512,496</u>	<u>18,298,194</u>

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Notes to the financial statements
For the year ended 31 August 2025

20. Analysis of net assets between funds

Analysis of net assets between funds - current year

	Unrestricted funds 2025 £	Restricted fixed asset funds 2025 £	Total funds 2025 £
Tangible fixed assets	-	49,132,035	49,132,035
Current assets	2,477,371	1,616,653	4,094,024
Creditors due within one year	(2,145,567)	-	(2,145,567)
Total	331,804	50,748,688	51,080,492

Analysis of net assets between funds - prior year

	Unrestricted funds 2024 £	Restricted funds 2024 £	Restricted fixed asset funds 2024 £	Total funds 2024 £
Tangible fixed assets	-	-	41,749,942	41,749,942
Current assets	115,846	1,219,593	-	1,335,439
Creditors due within one year	5,858	(1,219,593)	-	(1,213,735)
Total	121,704	-	41,749,942	41,871,646

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Notes to the financial statements
For the year ended 31 August 2025

21. Reconciliation of net income to net cash flow from operating activities

	2025 £	2024 £
Net income for the year (as per Statement of financial activities)	10,773,846	6,988,738
Adjustments for:		
Depreciation	750,568	766,213
Capital grants from DfE and other capital income	(2,334,609)	(42,333)
Interest receivable	(22,581)	-
Defined benefit pension scheme cost less contributions payable	(1,438,000)	(368,000)
Defined benefit pension scheme finance cost	(127,000)	(43,000)
(Increase)/decrease in debtors	(2,133,191)	63,587
Increase in creditors	931,832	46,113
Fixed assets transferred	(7,460,417)	(7,667,285)
Cash and net assets transferred	(855,702)	(233,487)
Pension liability transferred	-	(39,000)
Net cash used in operating activities	(1,915,254)	(528,454)

22. Cash flows from investing activities

	2025 £	2024 £
Interest received	22,581	-
Purchase of tangible fixed assets	(672,244)	-
Capital grants from DfE Group	2,334,609	42,333
Cash and net assets transferred	855,702	233,487
Net cash provided by investing activities	2,540,648	275,820

23. Analysis of cash and cash equivalents

	2025 £	2024 £
Cash in hand and at bank	1,233,144	607,750

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Notes to the financial statements
For the year ended 31 August 2025

24. Analysis of changes in net debt

	At 1 September 2024 £	Cash flows £	At 31 August 2025 £
Cash at bank and in hand	607,750	625,394	1,233,144

25. Capital commitments

	2025 £	2024 £
Contracted for but not provided in these financial statements		
Acquisition of tangible fixed assets	1,739,570	-

26. Pension commitments

The Academy Trust's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by Essex County Council. Both are multi-employer defined benefit schemes.

The latest actuarial valuation of the TPS related to the period ended 31 March 2020 and of the LGPS 31 March 2022.

Contributions amounting to £517,690 were payable to the schemes at 31 August 2025 (2024 - £325,943) and are included within creditors.

Teachers' Pension Scheme

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for full-time teachers in academies. All teachers have the option to opt-out of the TPS following enrolment.

The TPS is an unfunded scheme to which both the member and employer makes contributions, as a percentage of salary - these contributions are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

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Notes to the financial statements
For the year ended 31 August 2025

26. Pension commitments (continued)

Valuation of the Teachers' Pension Scheme

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury every 4 years. The aim of the review is to ensure scheme costs are recognised and managed appropriately and the review specifies the level of future contributions.

Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2020. The valuation report was published by the Department for Education on 27 October 2023, with the SCAPE rate, set by HMT, applying a notional investment return based on 1.7% above the rate of CPI. The key elements of the valuation outcome are:

- Employer contribution rates set at 28.68% of pensionable pay (including a 0.08% administration levy). This is an increase of 5% in employer contributions and the cost control result is such that no change in member benefits is needed.
- Total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £262,000 million and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £222,200 million, giving a notional past service deficit of £39,800 million.

The result of this valuation will be implemented from 1 April 2024. The next valuation result is due to be implemented from 1 April 2027.

The employer's pension costs paid to TPS in the year amounted to £2,477,794 (2024 - £1,570,821).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website (<https://www.teacherspensions.co.uk/news/employers/2019/04/teachers-pensions-valuation-report.aspx>).

Under the definitions set out in FRS 102, the TPS is an unfunded multi-employer pension scheme. The Academy Trust has accounted for its contributions to the scheme as if it were a defined contribution scheme. The Academy Trust has set out above the information available on the scheme.

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Notes to the financial statements
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26. Pension commitments (continued)

Local Government Pension Scheme

The LGPS is a funded defined benefit pension scheme, with the assets held in separate trustee-administered funds. The total contribution made for the year ended 31 August 2025 was £1,854,000 (2024 - £1,338,000), of which employer's contributions totalled £1,493,000 (2024 - £1,117,000) and employees' contributions totalled £361,000 (2024 - £271,000). The agreed contribution rates for future years are 20.0 per cent for employers and 5.5 to 12.5 per cent for employees.

On 1 February 2025 the Stewards Academy joined the Passmore Co-Operative Learning Community and its pension asset was transferred into the Trust on the same date.

On 1 January 2024 the Pear Tree Mead Academy joined the Passmore Co-Operative Learning Community and its pension asset was transferred into the Trust on the same date.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013 and on 21 July 2022, the Department for Education reaffirmed its commitment to the guarantee, with a parliamentary minute published on GOV.UK.

As set out in note 3, the plan surplus as at 31 August 2025 was £6,593,000 (2024: surplus of 925,000). The Trustees, are not expecting to recover the surplus through reduced contributions and they do not anticipate receiving any refunds from the plan and therefore the net surplus recognised within the financial statements has been restricted to £NIL.

Principal actuarial assumptions

	2025	2024
	%	%
Rate of increase in salaries	3.55	3.80
Rate of increase for pensions in payment/inflation	2.55	2.80
Discount rate for scheme liabilities	6.05	5.10
Inflation assumption (CPI)	2.55	2.80

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	2025	2024
	Years	Years
Retiring today		
Males	21.8	20.7
Females	24.1	23.3
Retiring in 20 years		
Males	23.4	22.0
Females	25.8	24.7

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Notes to the financial statements
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26. Pension commitments (continued)

Sensitivity analysis

	2025	2024
	£000	£000
Discount rate +0.1%	(358)	(269)
Discount rate -0.1%	368	277
Mortality assumption - 1 year increase	447	357
Mortality assumption - 1 year decrease	(436)	(347)
CPI rate +0.1%	362	271
CPI rate -0.1%	(353)	(263)
	=====	=====

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Notes to the financial statements
For the year ended 31 August 2025

26. Pension commitments (continued)

Share of scheme assets

The Academy Trust's share of the assets in the scheme was:

	At 31 August 2025	31 August 2024
	£	£
Equities	15,003,000	7,909,000
Gilts	366,000	243,000
Property	2,094,000	989,000
Cash and other liquid assets	418,000	240,000
Alternative assets	4,046,000	2,102,000
Other managed funds	4,712,000	2,593,000
Total market value of assets	26,639,000	14,076,000

The actual return on scheme assets was £1,736,000 (2024 - £1,335,000).

The amounts recognised in the Statement of financial activities are as follows:

	2025	2024
	£	£
Current service cost	(47,000)	(742,000)
Interest cost	127,000	43,000
Administrative expenses	(8,000)	(7,000)
Total amount recognised in the Statement of financial activities	72,000	(706,000)

Changes in the present value of the defined benefit obligations were as follows:

	2025	2024
	£	£
At 1 September	14,076,000	9,724,000
Transferred in on existing academies joining the trust	8,420,000	2,079,000
Current service cost	1,072,000	781,000
Interest cost	903,000	570,000
Employee contributions	361,000	271,000
Benefits paid	(464,000)	(482,000)
Actuarial losses/(gains)	(5,321,000)	208,000
Asset ceiling	7,592,000	925,000
At 31 August	26,639,000	14,076,000

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Notes to the financial statements
For the year ended 31 August 2025

26. Pension commitments (continued)

Changes in the fair value of the Academy Trust's share of scheme assets were as follows:

	2025	2024
	£	£
At 1 September	14,076,000	9,724,000
Transferred in on existing academies joining the trust	9,445,000	2,118,000
Actuarial (losses)/gains	706,000	722,000
Interest income	1,030,000	613,000
Employer contributions	1,493,000	1,117,000
Employee contributions	361,000	271,000
Benefits paid	(464,000)	(482,000)
Administrative expenses	(8,000)	(7,000)
At 31 August	26,639,000	14,076,000

27. Operating lease commitments

At 31 August 2025 the Academy Trust had commitments to make future minimum lease payments under non-cancellable operating leases as follows:

	2025	2024
	£	£
Not later than 1 year	63,288	40,196
Later than 1 year and not later than 5 years	104,402	69,953
	167,690	110,149

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28. Members' liability

Each member of the Charitable Company undertakes to contribute to the assets of the Company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he/she ceases to be a member.

29. Related party transactions

Owing to the nature of the Academy Trust and the composition of the Board of Trustees being drawn from local public and private sector organisations, transactions may take place with organisations in which the trustees have an interest. All transactions involving such organisations are conducted in accordance with the requirements of the Academy Trust Handbook, including notifying the DfE of all transactions made on or after 1 April 2019 and obtaining their approval where required, and with the Academy Trust's financial regulations and normal procurement procedures relating to connected and related party transactions.

The following related party transactions took place in the financial year:

Expenditure Related Party Transactions

During the year the Trust purchased consultancy work from Trevor Goddard Associates, totalling £25,275 (2024 - £3,500). The brother of the CEO is a Director of the company. The CEO had no involvement in any discussions after the initial introduction. No amounts were outstanding at the Balance Sheet date (2024 - £Nil). The transactions with this related party were declared to DfE.

During the year the Trust paid £15,883 (2024 - £25,253) to Harlow Education Consortium, of which: Vic Goddard, CEO is a trustee and Emma Bloomfield, Deputy CEO is a Trustee, for memberships and training courses. At the Balance Sheet date the Trust owed £Nil (2024 - £Nil).

All transactions involving such organisations, except where stated above, are conducted in accordance with the requirements of the Academy Trust Handbook, including notifying the DfE of all transactions made on or after 1 April 2019, and obtaining their approval where required, and with the Academy Trust's financial regulations and normal procurement procedures relating to connected and related party transactions.

Income Related Party Transactions:

During the year, the Trust received £Nil (2024: £1,000) from Harlow College, of which: Vic Goddard, CEO is a Governor, K Spencer, Member, is the Principal and Chief Executive; and D Morgan, Trustee, is an employee. This income relates to apprenticeships that are on courses at the college.

During the year, donations of £137 (2024: £600) were received from Friends of Passmores, of which V Goddard is a trustee.

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30. Post balance sheet events

Subsequent to the year end, the Trust has initiated a restructuring process aimed at reducing operational costs and improving long-term financial sustainability. As part of this process, a number of staff redundancies are being considered across various departments.

While the final number of affected roles and the total cost of the restructuring have not yet been confirmed, the Trust expects the associated costs to be material. These costs will primarily relate to redundancy payments and associated employer obligations.

As the decision to restructure was made after the balance sheet date and the details were not known at the year end, this event is considered a non-adjusting post balance sheet event in accordance with applicable accounting standards. The financial impact will be recognised in the following financial year once the obligations are confirmed.

31. Transfer of existing academies into the academy trust

Stewards Academy

	Value reported by transferring trust £	Transfer in recognised £
Intangible assets		
Tangible fixed assets		
Long-term leasehold property	7,268,888	7,268,888
Furniture and equipment	136,247	136,247
Computer equipment	55,282	55,282
Current assets		
Debtors due within one year	210,213	210,213
Cash at bank and in hand	1,206,530	1,206,530
Liabilities		
Creditors due within one year	(561,041)	(561,041)
Pensions		
Net assets	<u>8,316,119</u>	<u>8,316,119</u>

In the prior year on the 1 January 2024 the Pear Tree Mead Academy joined the Passmores Co-Operative Learning Community and all of its assets, liabilities and activities were transferred on that date. The total net assets that were transferred amounted to £7,939,772.